# HEALTH LITERACY FROM A TO Z

Practical Ways to Communicate Your Health Message

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## Foreword

For the past 45 years, I've been able to work in health care as a clerk, manager, administrator, executive, teacher, and student. Exceptional circumstances at three Massachusetts healthcare organizations—the Children's Hospital in Boston, the Dana-Farber Cancer Institute (DFCI) in Boston, and the Institute for Healthcare Improvement (IHI) in Cambridge—allowed me to gain early experience and be part of the leading edge of patient- and family-centered care (PFCC). Along the way I discovered the power and privilege of PFCC as care that is anchored in four concepts: dignity and respect, information sharing, participation, and collaboration at every level of care. In pursuit of achieving PFCC for those patients and families whom I served, I met and ultimately partnered with Helen Osborne.

We first met about 15 years ago when Helen was presenting on health literacy at DFCI. Dana-Farber was examining gaps in its practice and discovering the enormous power of the patient and family in care. We needed to learn how to move beyond aspiration to action and engagement; Helen was a teacher and guide. In the years since, Helen and I have worked together on other projects and initiatives, including simplifying IHI materials for the public and expanding personal and public engagement as part of the important Massachusetts health reform journey.

Much has changed in PFCC in recent years. Today, whether you look at the strategic plan for the U.S. Department of Health and Human Services or a strategic plan for a small rural healthcare organization, you will see an exceptional push and priority placed on PFCC and on personal and public engagement in health and health care. Surveys demonstrate that over 90 percent of healthcare organizations have been optimizing the patient experience as one of their top five strategic priorities, and 35 percent have set it as their top priority. Essential to achieving this goal, and the goals of PFCC, is meeting patients where they are, at their current knowledge base. A cornerstone of achieving this is ensuring effective communication and health literacy.

During a recent tour of a children's hospital, I asked a literacy expert what delighted her in her work. She told me the story of a boy hospitalized with a

very serious cancer. He was receiving many medications, and his healthcare team was preparing to transition him to home. His mother was bilingual but unable to read or write in either language. Staff asked how she could possibly take care of her son if she couldn't read the bottle labels. It was obvious to the staff that she was a very caring mother. One staff member, working with the mother and a pharmacist, came up with a color-coded system for all the medications, which enabled the mother to administer them perfectly in the home. The mother and the staff member were thrilled.

Healthcare delivery revolves around a seemingly endless process of communicating health information clearly and ensuring it is understood correctly. It is hard for those of us (patients, family members, clinicians, colleagues, and leaders) doing the communicating. We are all in very different places. It is also hard for those of us doing the listening. We're coming from many different cultures and literacy levels, and we are scared, busy, confused, and a lot more. Patients and family members have told me for 40 years that I ask them all what they think but then don't stop talking long enough to listen. Telling healthcare professionals just to work harder and to do it better won't get us to where we need to be. Making it up as we go along won't get us what we want.

In recent years I've had some relevant profound learning as a leader. Our systems are too complex to expect ordinary people to perform perfectly 100 percent of the time. We, as leaders, must put in place systems (structures, processes, tools, and techniques) to support safe and effective practice. These systems include communications and specifically all that health literacy has to offer. Helen's efforts make up an exceptional gift in this space.

Reading Helen's whole book (all 42 chapters) honestly wasn't my original plan prior to writing the foreword, but in the end I did. As I started skimming, I realized that I was learning a lot and went back to the beginning. I also realized that this book would help me not only in my interactions in care, but also in leadership, in teaching, in my community, and in my home. It wasn't a "read" but a reference, and a just-in-time resource from which I could seek counsel—for example, just before meeting with someone who is scared, deaf, or emotional. The chapter on document design is helpful for anyone who writes, and the ever-present "Stories from Practice" ground the content in real-life experience. The almost encyclopedic "Sources to Learn More" feature in every chapter is a wonderful alternative to the Google search with a million hits. Content from the chapter on storytelling will no doubt find its way into my Harvard School of Public Health course on leading change.

As a healthcare professional I am proud to be writing this foreword. I know through experience (the name we give to our mistakes) that we will achieve exceptional and reliable results in health and health care when we engage and build the system around the patients, their families, and the public we are privileged to serve. Full engagement will require dramatic improvements in communication, listening, and understanding, and it will build on a strong foundation of systems, processes, tools, and techniques. Few things are more important in the remarkably diverse world we live in than health literacy. Helen's book is an exceptional read, tool, reference, encyclopedia, and just-in-time guide for staff at the front line, healthcare executives, and policy analysts.

This foreword began by noting the four concepts that make up patientand family-centered care. I would like to end it on the first one, dignity and respect. Above and beyond everything else, *Health Literacy from A to Z: Practical Ways to Communicate Your Health Message*, *Second Edition* is anchored in the core value of respect. To me, nothing could be more important or worthwhile. I thank Helen and all involved for their effort and recommend this book to all.

> Jim Conway Adjunct Faculty, Harvard School of Public Health Senior Fellow, Institute for Healthcare Improvement



#### How to Use This Book

The Second Edition of Health Literacy from A to Z: Practical Ways to Communicate Your Health Message, is written for someone who cares a lot about communicating health messages clearly and simply. It is also written for someone to whom health literacy is just one of many projects competing for time and attention. In other words, this book is written for you.

Regardless of your profession or practice setting, you probably are wearing one or more health literacy "hats." I categorize these as: (1) Producers—who are responsible for day-to-day health communication be it in print, in person, or on the Web; (2) Polishers—who manage, edit, or otherwise influence someone else's written, oral, or other communication; and (3) Policy makers—who establish policies, set standards, and work to ensure that these are met. Regardless of which health literacy hat or hats you wear, this book is designed to help.

What is health literacy? Health literacy is about communicating health information in ways that others can understand. It has three central components: communication skills of the person expressing a message; learning needs of each person receiving the message; complexity of the message itself. Each can vary for infinite reasons. That's why it is so hard to communicate health messages simply. Nonetheless, it is vital that we do.

How does this book help? This book is intended as an easy-to-use guide to be used as a starting place for your health communications. It is written in a way to inform and inspire you, not overwhelm you.

There are 42 stand-alone chapters. You can read as much or as little as you need to know now. Later, you can always read more. The chapters are arranged alphabetically from A to Z, and each includes:

- **Starting Points.** Introductory information providing context for the strategies that follow.
- **Strategies, Ideas, and Suggestions.** Lots and lots of practical, how-to ways of communicating health messages clearly and simply.
- **Stories from Practice.** Real-life experiences from a wide range of perspectives. These help make key points "come alive."

- **Citations.** References used within each chapter. These include many of my articles, podcasts, and interviews with health literacy leaders, champions, and researchers.
- **Sources to Learn More.** Extensive listing of books, articles, Web sites, podcasts, and additional resources to continue learning about each topic.

Admittedly, it was challenging for me to find the just-right words and examples—especially when writing for an audience from diverse backgrounds, interests, and levels of experience. As needed, please substitute your words and examples for mine. For instance:

- When I use the term "providers," you might instead think of doctors, nurses, technicians, therapists, pharmacists, health educators, practice managers, public health specialists, writers, graphic designers, librarians, agency directors, or teachers.
- Instead of "patients," it might be more meaningful for you to think of families, caregivers, the general public, patrons, members, Web site visitors, or students.
- When an example takes place in the clinic, feel free to think of a similar situation happening in your community center, classroom, library, or other practice setting.

For better or worse, the field of health literacy has been around long enough to develop its own jargon. Here are some terms I often use that you might not already know:

- "Intended audience." I use this as an overall term to refer to those
  we are trying to reach with health messages. Your audience may be
  one person, or many. Your audience can be local, from across the
  country, or from around the world.
- "Teach-back" and "feedback." These are methods to confirm understanding. Teach-back is generally used when communicating verbally. Feedback is the process of testing materials with those representing your intended audience.
- Health literacy "ally," "champion," or "advocate." These refer to you—someone who is convinced that health literacy matters, knows that health communication can and should be improved, and is determined to make a long-lasting difference.

What's new in the Second Edition? When I agreed to write this Second Edition, I heard from other authors that doing so is often harder than writing a book the first time. Now I know that's true. But I also discovered that the

process of updating, reorganizing, and rewriting is exceptionally exciting and energizing. Here are some highlights of what's new in the Second Edition of Health Literacy from A to Z: Practical Ways to Communicate Your Health Message.

New health literacy topics include: Business Side of Health Literacy; Communicating When Patients Feel Scared, Sick, and Overwhelmed; General Public: Talking with Patients About What They Learn from the Media; Organizational Efforts: Health Literacy at the Community, State and National Levels; Regulatory and Legal Language; and Writing for the Web.

Also new in the *Second Edition*:

- Expanded focus on knowing your audience. Seven chapters offer in-depth information about: (1) children and youth, (2) culture and language, (3) emotions and cognition, (4) hearing loss, (5) literacy, (6) older adults, and (7) vision problems.
- Timely information about technology: (1) audio podcasts, (2) blogs and social media, (3) email and text messages, and (4) interactive multimedia.
- "Stories from Practice," one or more stories in each chapter that highlight real-life solutions to everyday problems.
- Checklists. Intended to remind and encourage you to put health literacy strategies into action. These three checklists are tools you can use in practice, when teaching, and with patients.

How to keep learning about health literacy? The field of health literacy continues to evolve and grow. It seems like almost every day there are new policies, guidelines, research, resources, tools, and technologies. This book, of course, cannot stay up to date with them all. Here are some resources to help you keep learning about health literacy:

- Go to my Health Literacy Consulting Web site at www.healthliteracy .com. There you can sign up for the monthly e-newsletter "What's New in Health Literacy Consulting."
- Listen to my Health Literacy Out Loud podcasts at www.healthliteracyoutloud.com. You can subscribe for free to hear them all.
- Visit the Jones & Bartlett Learning Web page at http://go.jblearning.com/HealthLiteracy. There you can learn more and order additional copies of this book.

Thank you for joining me on this journey called health literacy.



# Acknowledgments

Health literacy is bigger than any one person, profession, program, or point of view. Whatever our job or setting, we share an awareness about problems associated with miscommunication and misunderstanding. We also share a sense of advocacy and responsibility to communicate in ways that others can understand.

The Second Edition of Health Literacy from A to Z is only possible thanks to the many people who so graciously shared stories, provided resources, reviewed drafts, offered suggestions, or otherwise helped me all along the way. From A to Z, my most sincere gratitude and appreciation goes to:

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Thank you!



## About the Author



#### Helen Osborne, MEd, OTR/L

Recognized for her expertise in health literacy, Helen helps health professionals communicate in ways that patients and their families can understand. She does so through a range of consulting, training, and writing services.

Helen is president of Health Literacy Consulting, based in Natick, Massachusetts. She is also the founder of Health Literacy Month, a worldwide campaign to raise awareness about the impor-

tance of understandable health information. In addition, Helen produces and hosts the podcast series *Health Literacy Out Loud*.

Helen brings clinical experience, educational training, and patient perspective to all her work. She gives health literacy presentations across the United States and Canada as well as overseas. She also serves as a plain language writer/editor on numerous projects. Several of these have won plain language awards from the National Institutes of Health.

For many years, Helen was a columnist for the Boston Globe Media's On Call magazine, writing about patient education and healthcare communication. She is the author of several books, including the award-winning first edition of Health Literacy from A to Z: Practical Ways to Communicate Your Health Message—considered by many as the most important health literacy reference today. To learn more about Helen's work, please visit the Health Literacy Consulting Web site at www.healthliteracy.com. You can also listen to her Health Literacy Out Loud podcast interviews at www.healthliteracyoutloud.com.



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