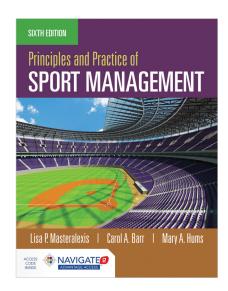
TRANSITION GUIDE



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ISBN: 978-1-284-14213-6 Paperback with Navigate 2 Advantage Access 675 pages • © 2020



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This transition guide serves to outline the updates and new content found in *Principles & Practice of Sport Management, Sixth Edition.*

SUMMARY

This Sixth Edition offers a mix of contributions from scholars and practitioners. Based on feedback from faculty using the text, each chapter has undergone a thorough review and revision, and chapter authors have been attentive to providing new material and the most current information and data. Key changes focus on the following topics:

- Social media's prevalence today and its usage, role, and impact on sport.
- Sport safety concerns, with a focus on the attention concussions are receiving from youth sports to professional sports and the NFL.
- International sport, with the chapter on this topic having been completely rewritten.
- Examples of ethical issues confronting sport managers, which have been woven into the text in order to prompt classroom discussions.

WHAT IS NEW?

Global changes include the following:

- Statistics and financial figures have been updated throughout the text to give a sense of the sport industry landscape at the time of the Sixth Edition's publication.
- New case studies have been incorporated into Chapters 1-6, and case studies in other chapters have either been replaced or refreshed to match the new chapter content.

CHAPTER-BY-CHAPTER UPDATES

Chapter 1 "History of Sport Management"

- Includes revised section on inclusion and innovators, discussing "heroes and sheroes" of sport management including E.B. Henderson, Effa Manley, Billie Jean King, and Mark H. McCormack.
- Incorporates updated information about Sport Management academic programs.
- Features updated timeline that includes recent developments in the sport industry.

Chapter 2 "Management Principles Applied to Sport Management"

- Features updated examples pertaining to diversity in the workforce, technology, and international sport management in the section on current issues.
- Includes extensively updated statistics in section on managing diversity.

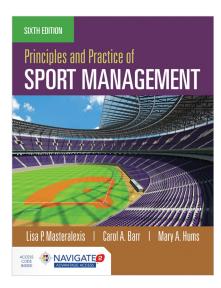
Chapter 3 "Marketing Principles Applied to Sport Management"

- Incorporates a new discussion of business analytics practices in sports marketing.
- Updates section on current issues to include eSports, "cord-cutting," and youth engagement initiatives.

Chapter 4 "Financial and Economic Principles Applied to Sport Management"

• Updates section on current issues to include new examples pertaining to the future growth of the recreation and leisure market, as well as the challenges facing college sports.





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Chapter 5 "Legal Principles Applied to Sport Management"

 Updates section on current issues to include new examples pertaining to collegiate sport and government scrutiny.

Chapter 6 "Ethical Principles Applied to Sport Management"

- Incorporates an outline of warning signs that indicate whether a sport manager is facing an ethical dilemma.
- Includes discussion of Muhammad Ali in section on morality versus the law.
- Adds example of "Fat Leonard" Navy scandal in section on morality and corruption, as well as Chris Correa in the section on moral reasoning.

Chapter 7 "High School and Youth Sport"

- Features significantly expanded discussion of concussions and the impact of this issue on youth football.
- Describes employment opportunities in national youth sport organizations.
- Expands discussion of financial concerns as a key player in the decline in youth sports participation.
- Includes new section on expanding the relevance of track and field.
- Features expanded section on increasing participation opportunities for home-schooled students.
- Includes new section on LGBT athletic participation.

Chapter 8 "Collegiate Sport"

- Incorporates a discussion of the financial "arms" race in college athletics as part of the section on current issues.
- Adds an exploration of the "Pay for Play" debate and the unionization of college athletes as part of the section on current issues.

Chapter 9 "International Sport"

- This chapter has been largely rewritten to better focus on the continuing growth in international sport.
- Includes a new section on the emerging area of Sport for Development and Peace whereby managers use sport as a tool to address social issues in communities worldwide.

Chapter 10 "Professional Sport"

- Includes the 2012 lockout of referees as an example in the section on labor relations.
- Adds discussion of MLB's competitive balance tax as part of discussion of league revenues.
- Features updated section on concussion litigation.
- Includes updated section on technology, particularly wearable technology.

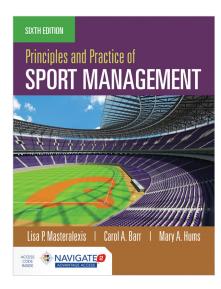
Chapter 11 "Sports Agency"

 Includes updated statistics and financial figures for the impact of sports agents, including the increase in top-level Olympic and Paralympic athletes seeking agents.

Chapter 12 "Facility Management"

- Features a new section on technology in stadiums.
- Includes a new section on forces behind team relocation.
- Adds new section on sports facilities as part of entertainment districts, as well as additional literature on why cities subsidize sports facilities.





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Chapter 13 "Event Management"

- Includes new examples of sport marketing and event management agencies.
- Incorporates new section on project management.
- Adds new section on social and political concerns impacting the hosting of events as part
 of its coverage on current issues.
- Features expanded section exploring the emergence of new events involving niche and extreme sports, including a discussion of their spectator appeal.

Chapter 14 "Sport Sales"

- Includes descriptions of popular CRM systems, including Microsoft Dynamics and SalesForce, as well as online data enhancement platforms like Prospector.
- Incorporates discussion of "membership model" within the sports ticket sales landscape.
- Emphasizes "client retention" as part of aftermarketing.

Chapter 15 "Sport Sponsorship"

- Includes updated section on multicultural marketing through sport sponsorship as part
 of the section on current issues.
- Includes new section on eSports, with an emphasis on the massive engagement opportunities they present to sponsors.

Chapter 16 "Sport Analytics"

• This chapter is a new addition, introducing students to the concept of sport analytics and its growing use in all aspects of sport business and player development.

Chapter 17 "Sport Broadcasting"

- Discusses the recent history of sport broadcasting, including the impact of sports
 programming on the value of other sports-related assets as well as the disruption caused
 by "cord-cutting" and new technologies.
- Revises the section on value to discuss how rights-fee value components have grown increasingly complex.
- Includes brief new section on "TV Everywhere."

Chapter 18 "The Sporting Goods and Licensed Products Industries"

- Incorporates 2017 boycott of Under Armour as an example of a management misstep.
- Discusses the "end of traditional retail" in a new section.
- Includes new coverage of the "Change the Mascot" initiative.
- Features discussion of theft and sports collectibles.

Chapter 19 "Golf and Recreational Sport"

• This chapter brings together content that was previously presented in two distinct chapters, emphasizing the commonalities between golf club management and recreational sport.

Chapter 20 "Strategies for Career Success"

 Features significant revisions reflecting how to begin a career in today's job-search environment, with an emphasis on "developing a personal brand."

