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Ethics in HEALTH ADMINISTRATION
A Practical Approach for Decision Makers
Second Edition

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This edition is dedicated to Grant, Kate, and Emery Aidan, who always believe in me.
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There have been many changes in health care since the publication of the first edition of *Ethics in Health Administration*. Technology astonishes us with its creations, and hospitals are considering patient-centered care as a way to increase profits. Universal health care is once again part of the national discussion and public health continues to be challenged to provide disaster relief. In addition, the changing economy creates challenges that would test the wisdom of Solomon.

Despite these changes, much remains the same. We are still expected to provide quality care for all those in need and our budgets are stretched by this mandate. Healthcare institutions are expected to hire highly qualified personnel and maintain exceptional levels of ethics-based operation practices. Administrators are still expected to be role models for ethics-based healthcare delivery. These expectations make an excellent argument for you to have a foundation in ethics and be able to apply ethics to your daily practice as an administrator. The chapters, cases, and readings in this second edition will assist you in becoming an ethics-based healthcare administrator.

Ancora Imparo
I owe a great debt to my friends, family, and colleagues who served as sources of inspiration, guidance, and wonderful stories. I also want to honor all of my students who have taught me in more ways than they will ever know. Special gratitude goes to my publisher, Mike Brown, and to my editors, Catie Heverling and Kristen Spina, who gave me encouragement and assistance in making this new edition an even better learning tool.
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